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Missouri Department of Transportation

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CCO Form: GS

Approved: 10/15 (AR)

REQUEST FOR PROPOSALS FOR

REVIEW AND ANALYSIS OF
ROADWAY MAINTENANCE MANAGEMENT ACTIVITIES
AND RECOMMENDED SOLUTIONS
RFP # 6-160308RJ
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MH	ГС	Missouri Highways and Transportation Commission	
MoD	ОТ	Missouri Department of Transportation	
RFP		Request for Proposals	

INTRODUCTION

This Request For Proposals (**RFP**) seeks proposals from qualified firms (**Offerors**) to furnish the described services to the Missouri Highways and Transportation Commission ("**MHTC**" or "**Commission**") and its operating arm, the Missouri Department of Transportation ("**MoDOT**"). Proposals in the required format provided for in this RFP must be mailed in a sealed envelope or box, or else delivered by hand or courier service (UPS, Federal Express, DHL, etc.) to be **received on or before** 2:00 p.m. Central Time March 08, 2016, at the office of the <u>RFP Buyer of</u> Record:

Rebecca L. Jackson, CPPO, CPPB General Services Procurement Manager Missouri Department of Transportation Central Office General Services 830 MoDOT Drive; P.O. Box 270 Jefferson City, MO 65109

Email: Rebecca.Jackson@modot.mo.gov

All documents must be sealed and should be clearly marked "RFP # 6-160308RJ - Review and Analysis of Roadway Maintenance Management Activities and Recommended Solutions.

This RFP is being issued under, and governed by, the provisions of Title 7 – Missouri Department of Transportation, Division 10 – Missouri Highways and Transportation Commission, Chapter 11 – Procurement of Supplies, of the Code of State Regulations (7 CSR 10-11).

MHTC reserves the right to reject any and all proposals for any reason whatsoever. Time is of the essence for responding to the RFP within the submission deadlines.

PROPOSAL SUBMITTAL CERTIFICATION BY OFFEROR

- (1) The Offeror shall provide a fee proposal to MHTC in accordance with the terms of this RFP.
- (2) The Offeror agrees to provide the services at the fees quoted, under the terms of this RFP.
- (3) By submission of this proposal, each Offeror and each person signing on behalf of any Offeror, and in the case of a joint proposal, each party thereto as to its own organization, under penalty of perjury, certifies to the best of its knowledge and belief:
 - (A) The prices in this proposal have been arrived at independently without collusion, consultation, communication or agreement, for the purpose of restricting competition, as to any matter relating to such prices with any other Offeror or any competitor; and
 - (B) Unless otherwise required by law, the prices which have been quoted in this proposal have not been knowingly disclosed by the Offeror prior to the opening, directly or indirectly, to any other Offeror or to any competitor; and
 - (C) No attempt has been made or will be made by the Offeror to induce any other person, partnership or corporation to submit or not to submit a proposal for the purpose of restricting competition.
 - (D) The Offeror certifies that this proposal is made without any connection with any other person/firm/organization/business entity making a proposal for the same purpose, and is in all respects fair and without collusion or fraud, and that no elected official or other member, officer or employee or person whose salary is payable in whole or in part from the MHTC/MoDOT is directly or indirectly interested therein, or in any portion of the profits thereof.

Authorized Signature of Of	feror:		
Date of Proposal:			
Printed or Typed Name:			
Mailing Address:			
City:	State:	Zip:	
Telephone:	Fax	x:	
Electronic Mail Address:			

SECTION 1: GENERAL DESCRIPTION AND BACKGROUND

- (A) Request for Proposal: This document constitutes a RFP from prospective qualified Offerors to provide the Review and Analysis of Roadway Maintenance Management Activities and Recommended Solutions to the Commission and MoDOT, as set forth in this RFP.
- (B) Background: MHTC is seeking a qualified Offeror who can provide the Review and Analysis of Roadway Maintenance Management Activities and Recommended Solutions. It is the intent of this RFP to have the successful Offeror enter into a Service Agreement with MHTC (hereinafter "Resulting Agreement"), to supply the Review and Analysis of Roadway Maintenance Management Activities and Recommended Solutions as outlined herein.

MoDOT operates as a customer focused and results driven, state agency under a decentralized organization structure with headquarters in Jefferson City, and is governed by the MHTC, a six (6) member Commission appointed by the Governor. The Central Office provides oversight and support to seven (7) geographical districts primarily responsible for delivery of MoDOT's mission and tangible results.

Each district contains approximately fifteen percent (15%) of the total road mileage in the state highway system. MoDOT employs approximately 5,100 full-time employees. About eighty percent (80%) of those employees work in the seven (7) districts with the remainder working in the various divisions with the Central Office facility.

The Missouri Department of Transportation (MoDOT) embarked on a project of discovery several months ago in hopes of gaining a better understanding of maintenance related activities across the department and the subsequent impacts to areas such as funding allocation, forecasting, and reporting in an effort to provide guidance and planning for key decision making staff. It is understood a Maintenance Management System (MMS) can identify the impact of various levels of funding to certain components of the system. A MMS documents the impact of the work performed, system condition and the resulting satisfaction of our customers. MoDOT Maintenance, Traffic and Highway Safety divisions are responsible for keeping the transportation infrastructure in optimum condition with the resources allocated and to provide outstanding customer service. However, a MMS will impact not only the Maintenance, Traffic and Highway Safety areas, it will impact areas such as Financial Services, Human Resources, as well as Construction and Materials and Design divisions. Essentially, a MMS will have impacts throughout the department.

Historically MoDOT has distributed the operating (maintenance/traffic) budget based on the percentage each district has of pavement, bridge deck and signal controllers or most recently on the percentage of lane miles of majors, lane miles of minors and vehicle miles travelled (VMT). These methods have not helped the department fully understand or justify what is needed to maintain the system, but, rather, they try to equitably distribute limited funds. In addition, the need to federalize maintenance activities brings a heightened sense of need to fully

defining the processes related to maintenance activities. During the project of discovery, areas of need were identified. Those needs lie within the following key activities: Planning, Data Capture, Mapping and Reporting.

Currently, MoDOT has multiple systems that it uses to accomplish those key activities but these systems lack integration. A MMS should be able to inform the department the costs/benefit analysis of degrees of integrating these systems, whether integration is necessary for the department to continue to meet its commitments and what processes, if any, that may encourage or allow integration. These are all questions that must be answered in relation to how MoDOT chooses to fully implement Maintenance Management.

In addition to the question of system integration, the need for accurate reporting that allows for comparison of data between districts is needed. This will help identify opportunities for improvement in the areas of cost, labor, performance and best practices.

For accurate planning, the ability to perform what-if scenarios is critical to determining where the best value for every dollar spent is achieved. This includes comparison and evaluation for situations such as adding to the transportation system, altering level of service, change in funding allocations or even a change in available resource capacity.

The ability to capture the value of MoDOT's current assets and the cost to maintain current inventory is also an area that must be fully analyzed. This includes the ability to tie inventory management, fleet usage and distribution, as well as other resources into the total maintenance picture.

Before MoDOT can proceed with the implementation of a MMS, a thorough review and analysis of current maintenance activities as well as an understanding of expectations going forward and how those expectations align with existing processes must be completed. This review and analysis of MoDOT's business activities should demonstrate gaps in integration and data collection and key areas of focus within the department of transportation and address the areas of need stated above.

- (C) Contract Period: The original Contract Period for the performance of the services described in this RFP is from the date of the fully executed Resulting Agreement through the earlier of the date of satisfactory completion of the project deliverables as determined in the sole discretion of MHTC and communicated in writing to the Offeror, or March 30, 2017. The successful Offeror shall perform any and all the services listed herein as often as requested by MHTC for the entire duration of the Contract Period as defined herein at the Guaranteed-Not-To-Exceed Prices submitted by the successful Offeror in response to **SECTION 6: PRICING PAGE** of this RFP.
- **(D)** Renewal Information: The contract shall not bind, not purport to bind, the Commission for any contractual commitment in excess of the original contract period. The Commission shall have the right, at its sole option, to extend the contract for four (4) additional one year renewal periods, or any portion thereof. In the event that the Commission exercises its options to extend the contract, such extension must be accomplished by a formal contract

amendment approved and signed by representatives of the Contractor and Commission, respectively, each of whom being duly authorized to execute the contract amendment on behalf of the Contractor and Commission, respectively.

(E) Schedule of Events: Below is the schedule that will be followed. Unless otherwise specified, the time of day will be 7:30 a.m. to 4:00 p.m. Central Time. MHTC reserves the right at its sole discretion to expand this schedule, as deemed necessary, without any notification except for the deadline date for submitting a proposal.

DATE	EVENT
February 23, 2016	Issue RFP and Advertise intent to solicit proposals.
2:00 p.m. Central Time	Deadline for submission of proposals and scheduled public reading of
March 8, 2016	the names of Offerors submitting timely received proposals.

SECTION 2: SCOPE OF WORK AND SPECIFIC SERVICES

- (A) Scope of Work: The successful Offeror agrees to provide to MHTC the review and analysis of roadway maintenance management activities and provide recommended solutions and analysis including but not limited to the following:
- 1. Review and analysis of MoDOT provided discovery work prepared by core MoDOT Maintenance Management Team related to current maintenance activity processes and business requirements.
- 2. Define and facilitate the creation of high level maintenance management activities.
- 3. Perform risk based gap analysis and prioritization of business needs with associated area of focus.
- 4. Define the roadway maintenance lifecycle, specifically define the expectations surrounding inventory, inspection, repair, replacement, and reporting activities.
- 5. Define and facilitate a phased approach that includes a plan to achieve employee buy-in within the department for any recommended maintenance management concept.
- 6. Work shall be performed by individual(s) with significant state transportation maintenance and operations experience. Statewide and regional experience and knowledge specific to State of Missouri Department of Transportation preferred.

SECTION 3: REQUIRED ELEMENTS OF PROPOSAL AND SUBMISSION

(A) Required Elements of Proposal: Each Offeror shall provide a cover letter signed by an authorized firm representative stating he/she has read and understands all of the terms and conditions of doing business with MHTC in response to this request for proposal. Each Offeror's proposal must be divided into sections corresponding to the list of elements described below.

- 1. Experience, Expertise and Reliability: With regard to documenting its experience, expertise, and reliability in conducting the review and analysis of roadway maintenance management activities and recommended solutions, the Offeror must provide information related to previous and current contractual relationships considered identical or similar in scope to the one anticipated to result between MHTC and the successful Offeror pursuant to this RFP. At a minimum, the following information must be provided:
- **A.** Name, address, telephone number of contracting agency/entity, and a contact person who can verify all data submitted.
 - **B.** Contract dates.
- **C.** A brief, written description of the specific services provided, methods used, and the results associated with the specific services provided.
- **D.** List of any pending legal action(s) involving your firm that could directly or indirectly impact the services provided to MHTC.
- Qualification and Expertise of Organization and Key Personnel: Each Offeror must provide detailed information documenting the experience and qualifications of the Offeror's organization and the key personnel who will be assigned to perform work under the Resulting Agreement between MHTC and the successful Offeror entered into pursuant to this RFP. Staff may be changed if those personnel leave the organization, are promoted or are assigned to another office. These personnel may also be changed for other reasons at the discretion of the proposer provided that replacements have substantially the same or better qualifications or experience. However, in all cases, MHTC retains the right to approve or reject replacements. Offeror's at a minimum shall provide the following information:
- A. The full name and address of your organization, the contact person and his or her telephone number, fax number and e-mail address as well as all prior names by which your organization is or has been known and the date(s) when it was known by that name or names.
- B. The total size of your staff and how many will be dedicated to the services outlined in this RFP.
- C. The name(s) and location(s) of the individual(s) who will be primarily responsible for servicing this account pursuant to the RFP. Provide the resumes of key personnel detailing education, qualifications, previous work assignments, training, continuing education, certifications, etc.
- D. An organizational chart which shows the management framework and placement of all personnel who will be affiliated with this project. It must be sufficient to provide an understanding of the roles and responsibility of the proposed personnel;
- E. A description of your organization's experience with performing roadway maintenance management reviews and analysis.

- F. A description of assigned staffs experience significant state transportation maintenance and operations experience and/or experience and knowledge specific to State of Missouri Department of Transportation.
- G. A description of how your organization has successfully performed current and previous review and analysis of roadway maintenance management activities and offering of recommended solutions. Please provide specific examples of projects your organization has undertaken and completed, including a description of each project, information concerning any problems encountered by your organization during the execution of the project and how such problems were resolved, whether budgets and deadlines established for the project were met by your organization and any written feedback which your organization may have received concerning its performance as a contractor on that project.
- H. Provide a description of the management team with experience leading to the successful completion of projects of similar size and scope, including maintaining project schedules and budgets.
- **3. Proposed Method of Performance:** Each Offeror must present a written narrative demonstrating the method and/or manner in which it proposes to satisfy the requirements of this RFP. The language of the narrative shall be straightforward and limited to facts, solutions to the problems, and plans of proposed action as well as the timeline for completion of proposed action. Additionally, Offerors must identify the key staff member(s) responsible for the completion of each work assignment outlined in the response to the RFP.
- **A. Method:** By reading the proposal, MHTC must be able to gain a comfortable grasp of the services to be provided and the methods proposed by the Offeror to provide them. A detailed explanation should be included to understand how the services comply with the requirements of this RFP.
- **B.** Performance Timeline/Milestones: In order to show feasibility, a timetable setting forth appropriate milestones shall be included in Offeror's proposal, with sufficient detail explaining how Offeror will meet those timelines/milestones. This shall include all required deliverables as well as any additional services necessary to perform a comprehensive review and analysis of the roadway maintenance management activities and the offering of recommended solutions.
- **4. Proposed Fee:** Offerors must complete **SECTION 6: PRICING PAGE** of this RFP as specifically directed therein.
- **5. Overall Clarity and Quality of Proposal:** The proposals will be evaluated based on the adequacy of the Offeror's response in addressing each of the Required Elements of the Proposal listed above.
- **(B) Submission of Proposals:** Offerors are responsible for submission of accurate, adequate and clear descriptions of the information requested. Omissions, vagueness or inaccurate descriptions or responses shall not be interpreted in favor of the Offeror and shall be grounds for rejection. This document is not an offer to contract, but is an RFP. Neither the issuance of the RFP, preparation and submission of a response, nor the subsequent receipt and

evaluation of any response by the MHTC, will commit the MHTC to award a contract to any Offeror even if all of the requirements in the RFP are met. The MHTC may modify these requirements in whole or in part and/or seek additional Offerors to submit proposals. Only the execution of the Resulting Agreement will obligate the MHTC in accordance with the terms and conditions contained therein.

- 1. **Proposal Format:** The Offeror's submittal must include one (1) original hardcopy document. Five (5) electronic copies of the proposal are desired in addition to the hardcopy document. Electronic copies of the proposal must be in Microsoft compatible format or in ".pdf" and stored on CD(s) or flash drive(s). The Offeror shall ensure the electronic copy of the proposal document stored in all media is identical to the original hardcopy response document. In case of a discrepancy, the original hardcopy proposal document language shall govern.
- **2. Signatures:** Any form containing a signature line in this RFP and any amendments, pricing pages, etc., must be manually signed and returned as part of the proposal.
- **3. Pricing:** The Offeror is required to specify the pricing associated with this RFP as a firm fixed price. The successful Offeror will be responsible for performing all services listed in this RFP at the prices listed on **SECTION 6: PRICING PAGE** of the RFP. MHTC will not be liable for any charges beyond those detailed in the proposal.
- **A.** MHTC shall not make any payment to the successful Offeror in advance of the services rendered by the successful Offeror.
- **B.** Each Offeror is responsible for its own expense in preparing, delivering or presenting a proposal, and for subsequent interviews or negotiations with MHTC, if any, as provided for in this RFP.
- **4. Proposal Life:** The Offerors must include a statement in the proposal that indicates the length of time during which MHTC may rely on all proposal commitments. All proposals made in response to this RFP and quoted pricing must remain in effect for a period of not less than 90 days after the date for proposal submission. Any proposal accepted by MHTC for the purpose of contract negotiations shall remain valid until superseded by a contract or until rejected by MHTC.
- **5. Submission of All Information Required:** The Offerors must respond to this RFP by submitting all the information required herein for its proposal to be evaluated and considered for award. Failure to submit all the required information shall be deemed sufficient cause for disqualification of a proposal from consideration.
- **6. Public Inspection:** The Offerors are hereby advised that all proposals and the information contained in or related thereto are subject to Missouri Open Records Act and after contract award and execution of the Resulting Agreement shall be open to public inspection and may be viewed and copied by any member of the public; therefore, MHTC does not assume any responsibility whatsoever in the event that such information is used or copied by individual persons or organizations.

- A. Offerors claiming a statutory exception to the Missouri Open Records Act must place all confidential documents (including the requisite number of copies) in a sealed envelope clearly marked "Confidential" and must indicate in the proposal and on the outside of that envelope that confidential materials are included. The Offeror must also specify which statutory exception provision applies. MHTC reserves the right to make determinations of confidentiality. If MHTC does not agree that the information designated is confidential under one of the disclosure exceptions to the Missouri Open Records Act, it may either reject the proposal or discuss its interpretation of the allowable exceptions with the Offeror. If agreement can be reached, the proposal will be considered. If agreement cannot be reached, MHTC will remove the proposal from consideration for award and return the proposal to the Offeror.
 - **B.** MHTC will not consider prices to be confidential information.
- C. The Offeror must submit its proposal based on the conditions contained in this paragraph without reservations.
- 7. Clarification of Requirements: It shall be the Offerors' responsibility to ask questions, request changes or clarification, or otherwise advise MHTC/MoDOT if any language, specifications or requirements of the RFP appear to be ambiguous, contradictory, and/or arbitrary, or appear to inadvertently restrict or limit the requirements stated in the RFP to a single source.
- A. Any and all communication from Offerors regarding specifications, requirements, competitive proposal, etc., must be directed to the RFP Buyer of Record listed herein, unless the RFP specifically refers the Offerors to another contact. Such communication shall be received by the date noted in SECTION 1: GENERAL DESCRIPTION AND BACKGROUND, (E) Schedule of Events.
- **B.** Every attempt will be made to ensure that the Offeror receives an adequate and prompt response. However, in order to maintain a fair and equitable proposal process, all Offerors will be advised, via the issuance of an amendment to the RFP, of any relevant or pertinent information related to the procurement. Therefore, Offerors are advised that unless specified elsewhere in the RFP, any questions received after the listed date may not be answered.
- 8. Interview Conference: After an initial screening of the written proposals, any, or all of the Offerors submitting a proposal in response to this RFP may be required to give an oral presentation of their proposal. Additional technical information may be requested for clarification purposes, but in no way to change the original written proposal submitted. MHTC reserves the right, in its sole discretion, to decide to conduct interviews with any or all of the Offerors. If an interview is conducted, it is preferred that the interviewed Offeror's personnel to be assigned to the work, as well as key representatives, be present at and participate in the interview.

9. Official Position of MHTC: Offerors are cautioned that the only official position of the MHTC and MoDOT is that which is issued by MHTC in the RFP or an amendment thereto. No other means of communication, whether oral or written, shall be construed as a formal or official response or statement.

SECTION 4: EVALUATION FACTORS AND PROCESS:

- **(A) Evaluation Factors:** The following factors shall be considered in the evaluation of the proposals:
- **1. Evaluation Criteria:** Any agreement for services resulting from this RFP shall be awarded to the Offeror providing the best proposal to MHTC. After determining responsiveness, proposals will be evaluated in accordance with the following criteria and maximum points per each criterion:

Evaluation Criterion Description	Maximum Points
Experience, Expertise, and Reliability	20
Qualification and Expertise of Key Personnel	30
Proposed Method of Performance	15
Proposed Fee	25
Overall Clarity and Quality of Proposal.	10

- **2. Historic Information:** MHTC reserves the right to consider historic information and facts, whether gained from the Offeror's proposal, presentations or interviews as applicable, references, or other sources, including but not limited to the listed subcontractors, in the evaluation process.
- **3. Responsibility to Submit Information:** Each Offeror is cautioned that it is the Offeror's sole responsibility to submit information related to the evaluation criteria and MHTC is under no obligation to solicit such information if it is not included with the Offeror's proposal. Failure of the Offeror to submit such information may cause an adverse impact on the evaluation of the Offeror's proposal.
- **(B) Proposal Review/Evaluation:** MHTC will select a group of individuals to comprise the proposal review team. MHTC may, in its sole discretion, form a subgroup of the proposal review team, consisting of one or more team members, to comprise a separate proposal evaluation team that would be responsible for evaluating proposals with regard to compliance with RFP requirements. All evaluation team members will use the evaluation criteria stated above and present the evaluations to the review team for further action in the proposal evaluation and contract award process. If MHTC opts to not create a separate subgroup proposal evaluation team, the proposal review team shall also act as the proposal evaluation team.

SECTION 5: TERMS AND CONDITIONS

- (A) Agreement Components: The Resulting Agreement between MHTC and the successful Offeror shall incorporate by reference as its components the following: the RFP and any written amendments thereto and the proposal submitted by the successful Offeror in response to the RFP. In case of a conflict between or inconsistency in the terms contained in the RFP and the proposal submitted by the Offeror in response to the RFP, the terms of the RFP shall govern. In the event of a conflict between or inconsistency in the terms of the RFP and the Resulting Agreement, the terms of the Resulting Agreement shall govern. MHTC reserves the right, in its sole discretion, to clarify any relationship in writing and such written clarification shall govern in case of any conflict with or inconsistency in the applicable requirements stated in the RFP and the successful Offeror's proposal.
- (B) MHTC's Representative: MoDOT's State Maintenance Engineer, is designated as MHTC's representative with authority to act on behalf of MHTC for the purpose of administering the Resulting Agreement. MHTC's representative may designate by written notice other persons having the authority to act on behalf of MHTC in furtherance of the performance of the Resulting Agreement. Each Offeror shall fully coordinate its activities with the designated representative and shall consult the MHTC representative regarding any problem arising out of the provision of the services to the MHTC pursuant to this RFP and the Resulting Agreement. As the work of the successful Offeror progresses, advice and information on matters covered by the Resulting Agreement shall be made available by the successful Offeror to the designated representative throughout the effective period of the Agreement. MHTC reserves the right to limit the authority of Buyer of Record and MHTC's representative provided herein as it deems necessary in its sole discretion at any time and from time to time throughout the duration of the RFP process and the Contract Period.
- (C) Assignment: The successful Offeror shall not assign, transfer, or delegate any interest in the services to be provided under this RFP and the Resulting Agreement without the prior written consent of the MHTC representative. The successful Offeror may at its own expense employ clerical or technical assistance in the performance of the services under this RFP and the Resulting Agreement, such clerical and technical assistance provider being as fully bound as the Offeror to all confidentiality and work product provisions of this RFP and the Resulting Agreement.
- **(D) Amendments:** Any change in the Resulting Agreement, whether by modification or supplementation, must be accomplished by a formal contract amendment approved and signed by representatives of the Successful Offeror and Commission, respectively, each of whom being duly authorized to execute the contract amendment on behalf of the Successful Offeror and Commission, respectively.
- **(E) Disputes Under the RFP and Resulting Agreement**: The MHTC representative and/or Buyer of Record, as applicable, will decide all questions which may arise as to the quality, quantity, and acceptability of any Offeror's proposals submitted in response to this RFP, and of the services under this RFP and the Resulting Agreement performed by the successful

Offeror and as to the rate of progress of the services; all questions which may arise as to the interpretation of the services to be performed under this RFP and the Resulting Agreement; all questions as to the acceptable fulfillment of the Resulting Agreement on the part of the successful Offeror; the proper compensation for performance or breach of the Resulting Agreement; and all claims of any character whatsoever in connection with or growing out of the services to be performed or performed by the successful Offeror, whether claims under this RFP and the Resulting Agreement or otherwise. The decision of the MHTC representative and/or Buyer of Record, as applicable, shall be conclusive, binding, and incontestable.

- **(F) Successors and Assigns:** The Commission and the Offerors agree that this RFP and, as applicable, the Resulting Agreement as well as all agreements entered into under the provisions of this RFP, shall be binding upon the parties thereto and their successors and assigns.
- (G) Sole Beneficiary: The Resulting Agreement will be made for the sole benefit of the parties thereto and nothing in this RFP or the Resulting Agreement shall be construed to give any rights or benefits to anyone other than the Commission and the successful Offeror.
- **(H) Cancellation of Resulting Agreement:** MHTC may cancel the Resulting Agreement at any time by providing the successful Offeror with a written notice of cancellation. Should the Commission exercise its right to cancel the Resulting Agreement, cancellation will become effective upon the date specified in the notice of cancellation.
- (I) **Bankruptcy:** Upon filing for any bankruptcy or insolvency proceeding by or against any Offeror or assignee, whether voluntarily, or upon the appointment of a receiver for the benefit of creditors, Commission reserves the right and sole discretion to reject the Offeror's proposal, or, as applicable, either cancel the Resulting Agreement or affirm the Resulting Agreement and hold the successful Offeror responsible for damages.
- (J) Status as Independent Contractor: The successful Offeror represents itself to be an independent contractor offering such services to the general public and shall not represent itself or its employees to be an employee of MHTC or MoDOT. Therefore, the successful Offeror shall assume all legal and financial responsibility for taxes, FICA, employee fringe benefits, workers' compensation, employee insurance, minimum wage requirements, overtime, or other such benefits or obligations.
- **(K) Subcontractor:** Any Offeror's proposal must identify all subcontractors, if any, and outline the contractual relationship between the Offeror and each subcontractor. Either a copy of the executed subcontract or a letter of agreement over the official signature of the firms involved must accompany each proposal. MHTC must approve the successful Offeror's subcontracting any portion of the services to be provided under the Agreement. The successful Offeror is responsible for the performance of any obligations that may result from this RFP and the Agreement and shall not be relieved by the non-performance of any subcontractor.

(L) MBE/WBE Participation Encouraged:

- 1. Affirmative Action Program: Offerors are encouraged to submit copies of their existing affirmative action programs, if any. Offerors are also encouraged to directly hire minorities and women as direct employees of the Offerors.
- **2. Minority Participation Encouraged:** Offerors are encouraged to obtain minority business enterprise (MBE) and women business enterprise (WBE) participation in this work through the use of subcontractors, suppliers, joint ventures, or other arrangements that afford meaningful participation for M/WBEs (i.e. 10% MBE and 5% WBE participation).
- **3. Offeror's Responsibility Unconditional:** Regardless of which persons or firms, if any, that the successful Offeror may use as subcontractors or suppliers of goods or services for the services to be provided, the successful Offeror ultimately remains responsible and liable to MHTC for the complete, accurate, and professional quality/performance of these services.
- (M) Nondiscrimination: The Offerors shall comply with all state and federal statutes applicable to the Offerors relating to nondiscrimination, including, but not limited to, Chapter 213, RSMo; Title VI and Title VII of Civil Rights Act of 1964 as amended (42 U.S.C. Sections 2000d and 2000e, *et seq.*); and with any provision of the "Americans with Disabilities Act" (42 U.S.C. Section 12101, *et seq*).
- (N) Executive Order: The Offerors shall comply with all the provisions of Executive Order 07-13, issued by the Honorable Matt Blunt, Governor of Missouri, on the sixth (6^{th}) day of March, 2007. This Executive Order, which promulgates the State of Missouri's position to not tolerate persons who contract with the state engaging in or supporting illegal activities of employing individuals who are not eligible to work in the United States, is incorporated herein by reference and made a part of this Agreement.
- 1. Offeror's Certification: By signing the proposal to this RFP, the Offeror hereby certifies that any employee of the Offeror assigned to perform services herein is eligible and authorized to work in the United States in compliance with federal law.
- **2. Failure to Comply:** In the event the Offeror fails to comply with the provisions of the Executive Order 07-13, or in the event the Commission has reasonable cause to believe that the Offeror has knowingly employed individuals who are not eligible to work in the United States in violation of federal law, the Commission reserves the right to reject the Offeror's proposal or, as applicable, impose such contract sanctions as it may determine to be appropriate, including but not limited to contract cancellation, termination or suspension in whole or in part or both.
- **3. Incorporation of Provisions:** The successful Offeror shall include the provisions of this paragraph in every subcontract. The successful Offeror shall take such action with respect to any subcontract as the Commission may direct as a means of enforcing such provisions, including sanctions for noncompliance.

- (O) Non-employment of Unauthorized Aliens: Pursuant to Section 285.530, RSMo., no business entity or employer shall knowingly employ, hire for employment, or continue to employ an unauthorized alien to perform work within the State of Missouri. As a condition for the award of any contract or grant in excess of five thousand dollars by the State or by any political subdivision of the State to any Offeror, or for any Offeror receiving a state-administered or subsidized tax credit, tax abatement, or loan from the state, the Offeror shall:
- 1. Enrollment in Federal Work Authorization Program: By sworn affidavit and provision of documentation, affirm its enrollment and participation in a federal work authorization program with respect to the employees working in connection with the contracted services. E-Verify is an example of a federal work authorization program. The Offeror must affirm its enrollment and participation in the E-Verify federal work authorization program with respect to the employees proposed to work in connection with the services requested herein by providing acceptable enrollment and participation documentation consisting of completed copy of the E-Verify Memorandum of Understanding (MOU). For Offerors that are not already enrolled and participating in a federal work authorization program, E-Verify is available at http://www.dhs.gov/xprevprot/programs/gc_1185221678150.shtm.
- **2. Annual Worker Eligibility Affidavit:** By sworn affidavit, affirm that it does not knowingly employ any person who is an unauthorized alien in connection with the contracted services. Offerors are required to complete and submit with their proposal the affidavit referenced herein, which is provided within this document and attached as **Exhibit 1**.
- (P) Proof of Lawful Presence For Sole Proprietorships and Partnerships: If the Offeror is a sole proprietorship or partnership, pursuant to Section 208.009, RSMo., each sole proprietor and each general partner shall provide affirmative proof of lawful presence in the United States. Such sole proprietorship or partnership is eligible for temporary public benefits upon submission by each sole proprietor and general partner of a sworn affidavit of his/her lawful presence on the United States until such lawful presence is affirmatively determined, or as otherwise provided by Section 208.009, RSMo. As applicable, Offerors are required to complete and submit with their proposals the copy of the affidavit referenced herein, which is provided within this document and attached as Exhibit 2.
- **(Q)** Requirements to do Business in Missouri: Out-of-state Offerors must comply with the following requirements to do business in Missouri:
- 1. Registration with Secretary of State: The Offerors must be registered and maintain good standing with the Secretary of State of the State of Missouri, Missouri Department of Revenue, and other regulatory agencies, as may be required by law or regulations. Prior to execution of the Resulting Agreement, the successful Offeror shall submit to MHTC a copy of its current Authority Certificate from the Secretary of State of the State of Missouri and/or a copy of its Certificate of No Tax Due from the Missouri Department of Revenue.
- 2. Transient Employer Certificate: All out-of-state Offerors providing services within the State of Missouri must provide a copy of their current Transient Employer

Certificate issued from the Missouri Department of Revenue. For assistance with obtaining a Transient Employer Certificate, please call the Missouri Department of Revenue at (573) 751-0459.

- **(R)** Law of Missouri to Govern: This RFP and the Resulting Agreement shall be construed according to the laws of the State of Missouri. The Offeror shall comply with all local, state, and federal laws and regulations relating to this RFP and, if applicable, the performance of the Agreement.
- **(S) Venue:** It is agreed by the parties that any action at law, suit in equity, or other judicial proceeding to enforce or construe this Agreement, or regarding its alleged breach, shall be instituted only in the Circuit Court of Cole County, Missouri.
- **(T) Ownership of Records:** All documents, reports, exhibits, etc., produced by the Offerors at the direction of MHTC's representative and information supplied by MHTC's representative shall remain the property of MHTC.
- **(U)** Release to Public/Confidentiality: No material or reports prepared by the successful Offeror shall be released to the public without the prior consent of MHTC's representative. The Offerors shall not disclose to third parties confidential factual matters provided by MHTC's representative except as may be required by statute, ordinance, or order of court, or as authorized by MHTC's representative. The Offerors shall notify MHTC immediately of any request for such information.
- (V) Prohibition Against Kickbacks and Gratuities/Nonsolicitation: Any kickback, gratuity, or other payment by the Offeror to any person employed by or on behalf of the Commission is prohibited except when such payment is made pursuant to the express terms of this RFP and, as applicable, the Resulting Agreement. Each Offeror warrants that it has not employed or retained any company or person, other than a bonafide employee working for the Offeror, to solicit or secure this RFP and as applicable the Resulting Agreement, and that the Offeror has not paid or agreed to pay any company or person, other than a bonafide employee, a fee, commission, percentage, brokerage fee, gift, or other consideration, which is contingent upon or Resulting from the award of this RFP and, as applicable, the Resulting Agreement. For breach or violation of this warranty, the Commission shall have the right to reject the Offeror's proposal and, as applicable, annul the Resulting Agreement without liability, or in its discretion, to withhold or recover said amounts from the compensation due or paid under the Resulting Agreement.
- **(W)** Conflict of Interest: Each Offeror covenants that it presently has no actual conflict of interest or appearance of conflict of interest and shall not acquire any interest, directly or indirectly, which would conflict in any manner or degree with the performance of the services under this Agreement. The Offeror further covenants that no person having any such known interest shall be employed or conveyed an interest, directly or indirectly, in this RFP and the Resulting Agreement.
 - (X) Audit of Records: The successful Offeror must maintain all working papers and

records relating to the Agreement. These records must be made available at all reasonable times at no charge to MHTC and/or the Missouri State Auditor during the term of the Agreement and any extension thereof, and for three (3) years from the date of final payment made under the Agreement. MHTC's representative shall have the right to reproduce and/or use any products derived from the successful Offeror's work without payment of any royalties, fees, etc. MHTC's representative shall at all times have the right to audit any and all records pertaining to the services.

- **(Y) Indemnification:** Each Offeror shall defend, indemnify, and hold harmless the Commission, including its members and department employees, from any claim or liability whether based on a claim for damages to real or personal property or to a person for any matter relating to or arising out of the Offeror's submittal of its proposal in response to the RFP, performance of its obligations under this RFP and, as applicable, the Agreement.
- (**Z**) **Insurance:** For proposal purposes, Offerors must submit copies of certificates of insurance for general and automobile liability and workers' compensation in the following coverage limits. The successful Offeror must provide original certificates prior to commencing services.
- 1. General Liability: Not less than \$500,000 for any one person in a single accident or occurrence, and not less than \$3,000,000 for all claims arising out of a single occurrence;
- **2. Automobile Liability:** Not less than \$500,000 for any one person in a single accident or occurrence, and not less than \$3,000,000 for all claims arising out of a single occurrence;
- **3. Missouri State Workmen's Compensation**: Policy or equivalent coverage in accordance with state law.
- (AA) Section Headings: All section headings contained in this RFP and the Resulting Agreement are for the convenience of reference only and are not intended to define or limit the scope of any provision of this RFP and the Resulting Agreement.
- **(BB) Severability:** If any clause or provision of this RFP and/or the Resulting Agreement is found to be void or unenforceable by a court or agency of proper jurisdiction, then the remaining provisions not void or unenforceable shall remain in full force and effect.
- (CC) No Adverse Inference: This RFP and/or the Resulting Agreement shall not be construed more strongly against one party or the other. No rule of construction which requires that any allegedly ambiguous provision be interpreted more strongly against one party than the other shall be used in interpreting this RFP and/or the Resulting Agreement.

[The remainder of page intentionally left blank.]

SECTION 6: PRICING PAGE

The Offeror shall provide a guaranteed, not-to-exceed total price to complete all requirements of the RFP. All costs associated with providing the required services shall be included in the stated guaranteed, not-to-exceed total prices.

In addition, the Offeror shall provide an itemized breakdown of each of the guaranteed, not-to-exceed total prices detailing the services involved and the costs associated with the services. Offeror may use additional pages if necessary.

001. Service Description and Associated Costs	
	\$
	\$
	\$
	\$
	\$
Guaranteed Not-To-Exceed Total Price	\$

002.	Out of Pocket Expenditures	
		\$
		\$
		Φ.
		\$
		\$
		Ψ
		\$
Guar	anteed Not-To-Exceed Total Price	\$

In addition, the Offeror shall provide an itemized breakdown of the additional services not mentioned in the RFP that the MHTC may take into consideration.

	\$
	\$
	\$
	\$
	\$
	\$
periods pursuant to the applicable provisions in Part Three of the provide below the maximum percentage of price increase for eacautioned that the percentages shall be computed against the Foundation of the following blanks are not complete, prices do same during the original contract period. Furthermore, the offeror is automatically grant price increases at the time of renewing the original contract period at the time of requested, documentation of need must be provided at the time of respectively.	ch renewal period. The offeror is irst Year contract price for each uring renewal periods shall be the is advised that the MHTC does no contract and that if an increase is
First Renewal Period% OF MAXIMUM INCREASE Second Renewal Period% OF MAXIMUM INCREASE	
Third Renewal Period% OF MAXIMUM INCREASE	
Fourth Renewal Period% OF MAXIMUM INCREASE	
Offeror Printed or Typed Name:	
Mailing Address:	

003. Miscellaneous Services

City:______State:_____Zip:_____

EXHIBIT 1

ANNUAL WORKER ELIGIBILITY VERIFICATION AFFIDAVIT

(for joint ventures, a separate affidavit is required for each business entity)

STATE	OF)									
COUNT	ΓY OF _) ss _)									
	On	the		day	of			,	20	,	before	me	appeared
		CC		,	persona	lly knov	vn to m	e or p	roved	to me	on the	oasis of	satisfactory
avidance		ffiant nar		ma ic cui	heeribad	l to this s	affidavit	who b	aina by	, me di	uly eworn	ctated a	as follows:
CVIGCIE		i person	whose ha	inc is su	38011000	i to tills a	iiiidavit,	, who o	cing by	inc u	ury sworn	, stated a	is follows.
	•	I, the	Affiant, a	m of sou	ınd min	d, capab	le of ma	king th	is affid	lavit, a	nd persor	ally cert	ify the facts
herein s	tated, as	s require	ed by Sect	ion 285.	530, RS	SMo, to e	enter into	any c	ontract	agreei	ment with	the state	e to perform
any job	, task,	employ	ment, labo	r, perso	nal serv	vices, or	any oth	ner acti	vity fo	r whic	ch compe	nsation	is provided,
expected	d, or du	e, includ	ding but no	ot limited	l to all a	ctivities	conduct	ed by b	ousiness	s entiti	es.		
	•	I, the	Affiant, a	m the _		title	_ of			hucinec	s name	, an	d I am duly
authoriz	zed, dire	cted, an	d/or empo	wered to	act off	icially ar	nd prope	rly on b	ehalf o	of this	business e	ntity.	
	•	I, the	Affiant, l	nereby a	ffirm an	ıd warraı	nt that tl	he afor	ementi	oned b	usiness e	ntity is e	enrolled in a
federal	work a	uthoriza	ation prog	ram ope	rated b	y the U	nited St	ates De	epartme	ent of	Homelan	d Secur	ity, and the
aforeme	entioned	busines	ss entity sh	nall parti	cipate i	n said pr	ogram t	o verify	y the er	nployr	nent eligi	bility of	newly hired
employe	ees wor	king in	connection	on with	any sei	rvices co	ontracted	d by th	ne Miss	souri I	Highways	and Tra	ansportation
Commis	ssion (N	IHTC).	I have at	tached d	locumer	ntation to	this aff	fidavit	to evid	ence e	nrollment	/particip	ation by the
aforeme	entioned	busines	ss entity in	a federa	ıl work	authoriza	ation pro	gram, a	as requi	ired by	Section 2	285.530,	RSMo.
	•	I, the	Affiant, a	lso herel	oy affiri	n and wa	arrant th	at the a	foreme	ntione	d busines	s entity o	does not and
shall not	t knowi	ngly em	ploy, in co	onnectio	n with a	ıny servi	ces cont	racted 1	by MH	TC, an	y alien w	ho does	not have the
legal rig	ght or au	thorizat	ion under	federal l	aw to w	ork in th	e United	l States	, as def	ined in	1 8 U.S.C	. § 1324a	a(h)(3).
	•	I, the	Affiant, a	am awar	e and r	ecognize	that, u	nless co	ertain c	contrac	t and affi	davit co	onditions are
satisfied	l pursua	nt to Se	ection 285.	530, RS	Mo, the	aforeme	entioned	busine	ss entit	y may	be held l	iable und	der Sections
	-												ınauthorized
	_		e state of N						•		•		
	•	I, the	e Affiant,	acknow	ledge t	hat I ar	n signir	ng this	affida	vit as	a free a	ct and	deed of the
aforeme	entioned		ss entity ar				Č	C					
	~ .		_						gnature				
written.	Subscr	ibed an	d sworn to	before i	ne in				,sta	, the ite	day and	year first	above-
			_				No	tary Pu	blic				_
	My co	mmissio	on expires:										

[attach documentation of enrollment/participation in a federal work authorization program]

EXHIBIT 2

APPLICANT AFFIDAVIT FOR SOLE-PROPRIETORSHIP OR PARTNERSHIP

(a separate affidavit is required for each owner and general partner)

STATE OF)		
COUNTY OF) ss)		
On this day of			
satisfactory evidence to be the person w			
me duly sworn, deposed as follows:			
My name is			
making this affidavit, and personally cer RSMo, for failure to provide affirmative I am the of	proof of lawful presence in	n the United States of An	nerica:
public benefit (grant, contract, and/or	loan) administered/provi	ded by the Missouri H	Highways and
Transportation Commission (MHTC), a	acting by and through the M	Missouri Department of	Transportation
(MoDOT).			
I am classified by the United Sta	ates of America as: (c	check the applicable box)	
a United States citizen. an alien lawfully admitted for that any person who obtain representation, or by willful reported, or by other fraudu Section 570.030, RSMo, where \$500 and \$25,000 (punishat not more than \$5,000 – Section public benefits valued less than 5 years and not to be I recognize that, upon proper temporary public benefits until such time otherwise provided by Section 208.009, I understand that Missouri law appropriate documentation to prove cities submit any requests for such assistance to I acknowledge that I am signing	ns any public benefit by mal concealment or failure to ulent device, shall be guilt hich is a Class C felony for ble by a term of imprisonment of the state of th	neans of a willfully false report any fact or event by of the crime of stealing stolen public benefits valent not to exceed 7 years 1, RSMo), and is a Classishable by a term of impostable by a term of impostable in the United States is determined to provide assistance the in the United States, ang.	e statement or required to be ng pursuant to alued between s and/or a fine s B felony for orisonment not be eligible for ermined, or as and I agree to
Affiant Signature		Social Security Number of Federal Identification N	
Subscribed and sworn to before	me this day of	, 20	_·
	N	1.17	
My commission expires:	Notary Pu	IUIIC	