Our mission is to provide a world-class transportation experience that delights ou customers and promotes a prosperous Missouri.



CUMULATIVE ECONOMIC IMPACT ACR
CUMULATIVE NET GENERAL REVENUE CUMULATIVE NET GENERAL REVE
CUMULATIVE PERSONAL INCOME CUMULATIVE VALUE-ADDED / GSP CUMULATIVE ECONOMIC OUTPUT

ECONOMIC IMPACT ANALYSIS FOR MISSOURI I-49 UPGRADE

MoDOT's proposed upgrade to l-49 will convert the current U.S. Hwy 71 from a four lane expressway into a four lane freeway. This project is part of a multi-state initiative to create a north-south interstate from Missouri to New Orleans, Louisiana. The upgrade will cost an estimated $\$ 106.3$ Million and take place over a five-year period.

Over 20 years, every dollar of I-49 interstate investment in this project returns:
$\$ 0.02$ in new net general revenues to the State of Missouri totaling $\$ 2.2$ million
$\$ 0.58$ in new personal income to Missourians totaling $\$ 58.4$ million
$\$ 0.78$ in new value-added (GSP) to Missouri's economy totaling $\$ 77.6$ million
$\$ 1.27$ in new economic activity (output) to Missouri's economy totaling $\$ 126.9$ million
On average each year, the project creates 81 new jobs annually paying an average wage of $\$ 26,677$ per job, generates $\$ 0.1$ million in new net general revenues annually, $\$ 2.9$ million in new personal income annually, $\$ 3.9$ million in new value-added to the economy annually, and $\$ 6.3$ million annually in new economic activity.

## AVERAGE ANNUAL ECONOMIC IMPACT ACROSS MISSOURI

ANNUAL EMPLOYMENT
81 at an average wage of $\$ 26,677$

ANNUAL NET GENERAL REVENUE
ANNUAL PERSONAL INCOME
ANNUAL VALUE-ADDED / GSP
ANNUAL ECONOMIC OUTPUT
$\$ 0.109$ million
$\$ 2.921$ million $\$ 3.882$ million $\$ 6.343$ million
20-Year Total
$\$ 2.185$ million
$\$ 58.418$ million
$\$ 77.631$ million
$\$ 126.862$ million

OPERATIONS PHASE


## ECONOMIC IMPACT ANALYSIS FOR MISSOURI

Date Completed 6-Nov-07
Requested by Woody Cozard Approved by MoDOT

| 20-YEAR BENEFIT-COST IMPACT |  |  |  |
| :--- | :---: | ---: | :---: |
|  | Benefit Ratio | 20-Year Sum |  |
| NET GENERAL REVENUE | $0.02: 1.00$ | $\$ 2.185$ million |  |
| PERSONAL INCOME | $0.58: 1.00$ | $\$ 58.418$ million |  |
| VALUE-ADDED / GSP | $0.78: 1.00$ | $\$ 77.631$ million |  |
| ECONOMIC OUTPUT | $1.27: 1.00$ | $\$ 126.862$ million |  |

## 1-49 Upgrade

Western Missouri

| ANNUAL ECONOMIC IMPACTS (2008\$) | 1-YEAR | 2-YEARS | 3-YEARS | 4-YEARS | 5-YEARS | 6-YEARS | 7-YEARS | 8-YEARS | 9-YEARS | 10-YEARS | 11-YEARS | 12-YEARS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Employment | 0 | 444 | 503 | 294 | 84 | 8 | 8 | 8 | 11 | 14 | 17 | 20 |
| Population | 0 | 27 | 56 | 69 | 69 | 65 | 62 | 60 | 57 | 55 | 55 | 53 |
| Wage and Salary Income | \$0 | \$10,309,272 | \$11,327,091 | \$10,381,385 | \$2,709,603 | \$888,372 | \$543,056 | \$403,418 | \$356,504 | \$347,723 | \$397,691 | \$456,494 |
| Total Personal Income | \$0 | \$12,046,899 | \$13,552,897 | \$12,178,868 | \$3,703,838 | \$1,538,569 | \$1,189,656 | \$983,139 | \$934,565 | \$887,185 | \$889,210 | \$913,138 |
| Value-Added/Gross State Product | \$0 | \$16,659,342 | \$17,473,127 | \$16,357,079 | \$3,015,655 | \$496,641 | \$496,641 | \$638,589 | \$780,536 | \$1,099,772 | \$1,277,642 | \$1,525,266 |
| Total Economic Output | \$0 | \$28,377,846 | \$29,412,515 | \$27,703,567 | \$4,753,667 | \$461,184 | \$496,641 | \$674,046 | \$1,064,315 | \$1,419,474 | \$1,844,967 | \$2,270,460 |


| ANNUAL FISCAL IMPACTS (2008\$) | 1-YEAR | 2-YEARS | 3-YEARS | 4-YEARS | 5-YEARS | 6-YEARS | 7-YEARS | 8-YEARS | 9-YEARS | 10-YEARS | 11-YEARS | 12-YEARS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| General Revenues | \$0 | \$708,929 | \$776,506 | \$646,361 | \$168,275 | \$68,851 | \$60,905 | \$59,466 | \$60,737 | \$65,371 | \$71,297 | \$75,448 |
| General Expenditures | \$0 | \$241,013 | \$200,200 | \$98,185 | (\$108,881) | $(\$ 147,959)$ | (\$141,724) | (\$134,836) | (\$127,846) | (\$121,921) | (\$117,362) | (\$113,146) |
| Project Investment | \$0 | (\$31,542,528) | (\$36,083,528) | (\$26,438,415) | (\$6,004,234) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Net General Revenues (GR+GE) | \$0 | \$949,942 | \$976,706 | \$744,546 | \$59,394 | (\$79,108) | $(\$ 80,819)$ | $(\$ 75,370)$ | (\$67,109) | (\$56,550) | $(\$ 46,065)$ | (\$37,698) |


| CUMULATIVE BENEFIT-COST (2008\$) | 1-YEAR | 2-YEARS | 3-YEARS | 4-YEARS | 5-YEARS | 6-YEARS | 7-YEARS | 8-YEARS | 9-YEARS | 10-YEARS | 11-YEARS | 12-YEARS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cumulative Net General Revenues | \$0 | \$949,942 | \$1,926,648 | \$2,671,194 | \$2,730,589 | \$2,651,480 | \$2,570,662 | \$2,495,292 | \$2,428,183 | \$2,371,634 | \$2,325,569 | \$2,287,871 |
| Cumulative General Revenues | \$0 | \$949,942 | \$1,926,648 | \$2,671,194 | \$2,730,589 | \$2,651,480 | \$2,570,662 | \$2,495,292 | \$2,428,183 | \$2,371,634 | \$2,325,569 | \$2,287,871 |
| General Revenue Benefit Ratio | N/A | 0.03 | 0.03 | 0.03 | 0.03 | 0.03 | 0.03 | 0.02 | 0.02 | 0.02 | 0.02 | 0.02 |
| Cumulative Total Personal Income | \$0 | \$12,046,899 | \$25,599,796 | \$37,778,664 | \$41,482,502 | \$43,021,072 | \$44,210,728 | \$45,193,868 | \$46,128,432 | \$47,015,617 | \$47,904,827 | \$48,817,965 |
| Personal Income Benefit Ratio | N/A | 0.38 | 0.38 | 0.40 | 0.41 | 0.43 | 0.44 | 0.45 | 0.46 | 0.47 | 0.48 | 0.49 |
| Cumulative Gross State Product | \$0 | \$16,659,342 | \$34,132,468 | \$50,489,547 | \$53,505,201 | \$54,001,843 | \$54,498,484 | \$55,137,073 | \$55,917,609 | \$57,017,381 | \$58,295,023 | \$59,820,289 |
| Gross State Product Benefit Ratio | N/A | 0.53 | 0.50 | 0.54 | 0.53 | 0.54 | 0.54 | 0.55 | 0.56 | 0.57 | 0.58 | 0.60 |
| Cumulative Output | \$0 | \$28,377,846 | \$57,790,361 | \$85,493,927 | \$90,247,594 | \$90,708,778 | \$91,205,419 | \$91,879,465 | \$92,943,780 | \$94,363,253 | \$96,208,220 | \$98,478,680 |
| Output Benefit Ratio | N/A | 0.90 | 0.85 | 0.91 | 0.90 | 0.91 | 0.91 | 0.92 | 0.93 | 0.94 | 0.96 | 0.98 |



## ASSUMPTIONS

Engineering costs of $\$ 15,446,540$. Gain of $\$ 15,446,540$ in Professional Technical Services industry in Years $2-5$.
Right of Ways costs of $\$ 517,000$. Gain of $\$ 31,020$ in Real Estate industry in Years $3-5$, assuming a $6 \%$ real estate transaction fee,
Construction costs of $\$ 82,683,000$ assuming an inflation rate of $3 \%$ per year. Gain of $\$ 82,683,000$ in Construction industry in Years $2-5$.
Production Cost Impact: Average business production costs savings of $.002 \%$ per year in Years $6-20$.
Project Investment/Costs: MoDOT costs of $\$ 106,308,540$ split into $80 \%$ federal funds and $20 \%$ dedicated general revenue funds in Years 2-5.
Impacts occur in Greater Kansas City and Southwest Missouri Regions. Assumptions provided by DED. Estimated using REMI-9-Regional Model (remi-fiscal-9-jul07).

## ECONOMIC IMPACT ANALYSIS <br> FOR MISSOURI

## I-49 Upgrade

Western Missouri

| ANNUAL ECONOMIC IMPACTS (2008\$) | 13-YEARS | 14-YEARS | 15-YEARS | 16-YEARS | 17-YEARS | 18-YEARS | 19-YEARS | 20-YEARS | 21-YEARS | 22-YEARS | 23-YEARS | 24-YEARS | 25-YEARS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Employment | 23 | 24 | 27 | 28 | 28 | 29 | 30 | 29 | 0 | 0 | 0 | 0 | 0 |
| Population | 53 | 53 | 52 | 52 | 52 | 52 | 51 | 51 | 0 | 0 | 0 | 0 | 0 |
| Wage and Salary Income | \$501,018 | \$565,001 | \$646,745 | \$672,454 | \$716,500 | \$738,512 | \$749,524 | \$750,274 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Personal Income | \$979,999 | \$1,086,569 | \$1,123,535 | \$1,200,085 | \$1,251,726 | \$1,320,155 | \$1,288,048 | \$1,350,002 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Value-Added/Gross State Product | \$1,703,136 | \$1,950,759 | \$2,199,545 | \$2,270,460 | \$2,377,415 | \$2,448,330 | \$2,412,291 | \$2,448,330 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Economic Output | \$2,766,869 | \$3,122,609 | \$3,477,187 | \$3,548,103 | \$3,689,934 | \$3,902,680 | \$3,902,680 | \$3,973,596 | \$0 | \$0 | \$0 | \$0 | \$0 |


| ANNUAL FISCAL IMPACTS (2008\$) | 13-YEARS | 14-YEARS | 15-YEARS | 16-YEARS | 17-YEARS | 18-YEARS | 19-YEARS | 20-YEARS | 21-YEARS | 22-YEARS | 23-YEARS | 24-YEARS | 25-YEARS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| General Revenues | \$81,814 | \$86,397 | \$89,156 | \$92,390 | \$93,641 | \$94,489 | \$94,933 | \$95,882 | \$0 | \$0 | \$0 | \$0 | \$0 |
| General Expenditures | (\$108,582) | (\$106,528) | $(\$ 105,386)$ | (\$103,201) | $(\$ 102,301)$ | $(\$ 102,381)$ | (\$101,595) | (\$101,442) | \$0 | \$0 | \$0 | \$0 | \$0 |
| State Incentives | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Net General Revenues | (\$26,768) | (\$20,131) | (\$16,230) | (\$10,811) | (\$8,660) | (\$7,892) | (\$6,662) | $(\$ 5,559)$ | \$0 | \$0 | \$0 | \$0 | \$0 |


| CUMULATIVE BENEFIT-COST (2008\$) | 13-YEARS | 14-YEARS | 15-YEARS | 16-YEARS | 17-YEARS | 18-YEARS | 19-YEARS | 20-YEARS | 21-YEARS | 22-YEARS | 23-YEARS | 24-YEARS | 25-YEARS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cumulative Net General Revenues | \$2,261,103 | \$2,240,972 | \$2,224,742 | \$2,213,931 | \$2,205,270 | \$2,197,378 | \$2,190,716 | \$2,185,157 | \$2,185,157 | \$2,185,157 | \$2,185,157 | \$2,185,157 | \$2,185,157 |
| Cumulative General Revenues | \$2,261,103 | \$2,240,972 | \$2,224,742 | \$2,213,931 | \$2,205,270 | \$2,197,378 | \$2,190,716 | \$2,185,157 | \$2,185,157 | \$2,185,157 | \$2,185,157 | \$2,185,157 | \$2,185,157 |
| Net General Revenue Benefit Ratio | 0.02 | 0.02 | 0.02 | 0.02 | 0.02 | 0.02 | 0.02 | 0.02 | 0.02 | 0.02 | 0.02 | 0.02 | 0.02 |
| Cumulative Total Personal Income | \$49,797,964 | \$50,884,533 | \$52,008,068 | \$53,208,153 | \$54,459,878 | \$55,780,034 | \$57,068,082 | \$58,418,083 | \$58,418,083 | \$58,418,083 | \$58,418,083 | \$58,418,083 | \$58,418,083 |
| Personal Income Benefit Ratio | 0.50 | 0.51 | 0.52 | 0.53 | 0.54 | 0.56 | 0.57 | 0.58 | 0.58 | 0.58 | 0.58 | 0.58 | 0.58 |
| Cumulative Gross State Product | \$61,523,425 | \$63,474,184 | \$65,673,728 | \$67,944,188 | \$70,321,603 | \$72,769,934 | \$75,182,225 | \$77,630,555 | \$77,630,555 | \$77,630,555 | \$77,630,555 | \$77,630,555 | \$77,630,555 |
| Gross State Product Benefit Ratio | 0.61 | 0.63 | 0.66 | 0.68 | 0.70 | 0.73 | 0.75 | 0.78 | 0.78 | 0.78 | 0.78 | 0.78 | 0.78 |
| Cumulative Output | \$101,24,549 | \$104,368,159 | \$107,845,346 | \$111,393,448 | \$115,083,382 | \$118,986,062 | \$122,888,743 | \$126,862,339 | \$126,862,339 | \$126,862,339 | \$126,862,339 | \$126,862,339 | \$126,862,339 |
| Output Benefit Ratio | 1.01 | 1.04 | 1.08 | 1.11 | 1.15 | 1.19 | 1.23 | 1.27 | 1.27 | 1.27 | 1.27 | 1.27 | 1.27 |

[^0]
## I-49 Upgrade

| ANNUAL FISCAL IMPACTS (2008\$) | 1-YEAR | 2-YEARS | 3-YEARS | 4-YEARS | 5-YEARS | 6-YEARS | 7-YEARS | 8-YEARS | 9-YEARS | 10-YEARS | 11-YEARS | 12-YEARS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| State General Revenues Individual Income Tax |  |  |  |  |  |  |  |  |  |  |  | 2018 |
|  | \$0 | \$449,009 | \$500,267 | \$391,120 | \$111,989 | \$44,480 | \$37,039 | \$34,028 | \$33,239 | \$35,070 | \$38,028 | \$39,880 |
| Corporate Income Tax | \$0 | \$101,447 | \$112,775 | \$86,758 | \$17,992 | \$1,922 | \$2,833 | \$3,978 | \$5,064 | \$6,320 | \$7,462 | \$8,507 |
| Direct Sales Tax | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Indirect Sales \& Use Tax | \$0 | \$128,981 | \$131,215 | \$139,812 | \$29,965 | \$18,018 | \$17,137 | \$17,784 | \$18,840 | \$20,256 | \$21,864 | \$22,999 |
| Other Tax | \$0 | \$18,146 | \$19,840 | \$17,640 | \$5,124 | \$2,726 | \$2,398 | \$2,262 | \$2,211 | \$2,291 | \$2,426 | \$2,500 |
| Other Charges \& Revenues | \$0 | \$11,346 | \$12,409 | \$11,031 | \$3,205 | \$1,705 | \$1,499 | \$1,415 | \$1,383 | \$1,434 | \$1,517 | \$1,563 |
| Other Revenues | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenues | \$0 | \$708,929 | \$776,506 | \$646,361 | \$168,275 | \$68,851 | \$60,905 | \$59,466 | \$60,737 | \$65,371 | \$71,297 | \$75,448 |
| State General Expenditures |  |  |  |  |  |  |  |  |  |  |  |  |
| Higher Education | \$0 | (\$4,345) | (\$8,812) | (\$11,083) | (\$11,073) | (\$10,588) | (\$10,222) | (\$9,912) | (\$9,617) | (\$9,434) | (\$9,322) | ( $\$ 9,241)$ |
| Elementary \& Secondary Education | \$0 | (\$13,357) | (\$27,103) | (\$34,070) | (\$34,049) | (\$32,565) | (\$31,439) | (\$30,481) | (\$29,576) | (\$29,018) | (\$28,671) | (\$28,418) |
| Social Services | \$0 | \$280,394 | \$280,078 | \$198,612 | (\$8,520) | (\$51,974) | $(\$ 49,069)$ | (\$44,996) | $(\$ 40,670)$ | (\$36,396) | (\$32,860) | (\$29,376) |
| Health \& Mental Health | \$0 | (\$3,835) | (\$7,779) | (\$9,782) | (\$9,776) | (\$9,350) | (\$9,024) | (\$8,751) | (\$8,491) | (\$8,330) | (\$8,231) | (\$8,159) |
| Transportation | \$0 | (\$58) | (\$119) | (\$149) | (\$149) | (\$142) | (\$137) | (\$133) | (\$129) | (\$127) | (\$125) | (\$124) |
| Public Safety \& Corrections | \$0 | (\$4,012) | (\$8,137) | (\$10,232) | (\$10,225) | (\$9,779) | (\$9,439) | (\$9,153) | (\$8,880) | (\$8,712) | (\$8,609) | (\$8,534) |
| Natural Resources \& Conservation | \$0 | (\$53) | (\$107) | (\$135) | (\$135) | (\$129) | (\$125) | (\$121) | (\$117) | (\$115) | (\$114) | (\$113) |
| Administration \& Other Departments | \$0 | (\$13,283) | (\$26,934) | (\$33,860) | (\$33,839) | (\$32,365) | (\$31,239) | (\$30,292) | (\$29,397) | (\$28,839) | (\$28,492) | (\$28,250) |
| Debt Interest | \$0 | (\$437) | (\$887) | (\$1,116) | (\$1,115) | (\$1,066) | (\$1,029) | (\$998) | (\$968) | (\$950) | (\$939) | (\$930) |
| Other Expenditures | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Expenditures | \$0 | \$241,013 | \$200,200 | \$98,185 | (\$108,881) | (\$147,959) | (\$141,724) | (\$134,836) | (\$127,846) | (\$121,921) | (\$117,362) | (\$113,146) |
| State Incentives | \$0 | (\$31,542,528) | (\$36,083,528) | ( $\$ 26,438,415$ ) | ( $\$ 6,004,234$ ) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net State General Revenues | \$0 | (\$30,592,586) | (\$35,106,822) | (\$25,693,869) | (\$5,944,840) | $(\$ 79,108)$ | (\$80,819) | (\$75,370) | (\$67,109) | (\$56,550) | $(\$ 46,065)$ | (\$37,698) |

## I-49 Upgrade

MERIC

| ANNUAL FISCAL IMPACTS (2008S) | 13-YEARS | 14-YEARS | 15-YEARS | 16-YEARS | 17-YEARS | 18-YEARS | 19-YEARS | 20-YEARS | 21-YEARS | 22-YEARS | 23-YEARS | 24-YEARS | 25-YEARS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| State General Revenues |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Individual Income Tax | \$43,291 | \$45,648 | \$47,080 | \$48,911 | \$49,658 | \$49,985 | \$50,395 | \$50,837 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Corporate Income Tax | \$9,499 | \$10,371 | \$10,873 | \$11,420 | \$11,630 | \$11,883 | \$11,936 | \$11,967 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Direct Sales Tax | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Indirect Sales \& Use Tax | \$24,712 | \$25,900 | \$26,631 | \$27,352 | \$27,584 | \$27,824 | \$27,763 | \$28,167 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Tax | \$2,653 | \$2,754 | \$2,813 | \$2,896 | \$2,933 | \$2,951 | \$2,977 | \$3,022 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Charges \& Revenues | \$1,659 | \$1,723 | \$1,759 | \$1,811 | \$1,835 | \$1,846 | \$1,862 | \$1,889 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Revenues | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenues | \$81,814 | \$86,397 | \$89,156 | \$92,390 | \$93,641 | \$94,489 | \$94,933 | \$95,882 | \$0 | \$0 | \$0 | \$0 | \$0 |
| State General Expenditures |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Higher Education | (\$9,106) | (\$9,123) | (\$9,151) | (\$9,044) | (\$9,046) | (\$9,092) | (\$9,042) | (\$9,022) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Elementary \& Secondary Education | (\$28,008) | (\$28,060) | (\$28,145) | (\$27,818) | (\$27,818) | (\$27,955) | (\$27,808) | (\$27,745) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Social Services | (\$26,040) | (\$23,829) | (\$22,44) | (\$21,219) | (\$20,303) | (\$19,977) | (\$19,630) | (\$19,661) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Health \& Mental Heath | (\$8,040) | $(\$ 8,055)$ | (\$8,079) | (\$7,986) | $(\$ 7,987)$ | (\$8,027) | (\$7,983) | (\$7,966) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Transportation | (\$122) | (\$123) | (\$123) | (\$122) | (\$122) | (\$122) | (\$122) | (\$121) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Public Safety \& Corrections | (\$8,409) | (\$8,425) | (\$8,450) | (\$8,352) | (\$8,354) | (\$8,395) | (\$8,350) | (\$8,332) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Natural Resources \& Conservation | (\$111) | (\$111) | (\$112) | (\$110) | (\$110) | (\$111) | (\$110) | (\$110) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Administration \& Other Departments | (\$27,829) | (\$27,881) | (\$27,966) | $(\$ 27,639)$ | (\$27,650) | (\$27,787) | (\$27,639) | (\$27,576) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Debt Interest | (\$917) | (\$919) | (\$921) | (\$911) | (\$911) | (\$915) | (\$910) | (\$908) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Expenditures | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Expenditures | (\$108,582) | (\$106,528) | (\$105,386) | (\$103,201) | (\$102,301) | (\$102,381) | (\$101,595) | (\$101,442) | \$0 | \$0 | \$0 | \$0 | \$0 |
| State Incentives | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net State General Revenues | (\$26,768) | (\$20,131) | (\$16,230) | (\$10,811) | ( $\$ 8,660$ ) | $(\$ 7,892)$ | (\$6,662) | (\$5,559) | \$0 | \$0 | \$0 | \$0 | \$0 |


| Employment | 1-YEAR | 2-YEARS | 3-YEARS | 4-YEARS | 5-YEARS | 6-YEARS | 7-YEARS | 8-YEARS | 9-YEARS | 10-YEARS | 11-YEARS | 12-YEARS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Farm | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State \& Local Government | 0 | 2 | 3 | 4 | 4 | 4 | 4 | 4 | 4 | 3 | 3 | 3 |
| Federal Civilian Government | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Federal Military Government | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Agriculture, Forestry, \& Fishing | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 1 | 1 | 1 | 2 | 2 |
| Mining | 0 | 0 | 0 | (0) | (0) | (0) | 0 | 0 | 0 | 0 | 0 | 0 |
| Utilities | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Construction | 0 | 246 | 279 | 161 | 49 | 4 | 1 | (0) | (1) | (1) | (1) | (0) |
| Manufacturing | 0 | 4 | 3 | 2 | (2) | (2) | (1) | (1) | (0) | 0 | 1 | 1 |
| Wholesale Trade | 0 | 3 | 3 | 3 | 0 | (0) | 0 | 0 | 0 | 0 | 1 | 1 |
| Retail Trade | 0 | 34 | 37 | 28 | 7 | 2 | 1 | 2 | 2 | 2 | 2 | 3 |
| Transportation \& Warehousing | 0 | 1 | 1 | 1 | (0) | (0) | (0) | (0) | (0) | (0) | (0) | 0 |
| Information | 0 | 1 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Finance \& Insurance | 0 | 5 | 5 | 4 | (0) | (0) | (0) | 0 | 1 | 1 | 1 | 1 |
| Real Estate, Rental, \& Leasing | 0 | 3 | 4 | 3 | 1 | 0 | 0 | 1 | 1 | 1 | 1 | 2 |
| Professional \& Technical Services | 0 | 89 | 108 | 43 | 18 | 0 | 0 | 0 | 0 | 1 | 1 | 1 |
| Management of Companies \& Enterprises | 0 | 1 | 0 | 1 | (0) | (0) | (0) | (0) | (0) | 0 | 0 | 0 |
| Administrative \& Waste Remed Services | 0 | 13 | 14 | 9 | 2 | (0) | 0 | 0 | 0 | 1 | 1 | 1 |
| Educational Services | 0 | 1 | 1 | 2 | 0 | (0) | 0 | 0 | 0 | 0 | 0 | 0 |
| Health Care \& Social Assistance | 0 | 8 | 8 | 6 | 1 | (0) | 0 | 0 | 1 | 1 | 1 | 2 |
| Arts, Entertainment, \& Recreation | 0 | 3 | 3 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 1 |
| Accommodation \& Food Services | 0 | 16 | 17 | 12 | 2 | 1 | 1 | 1 | 1 | 1 | 2 | 2 |
| Other Services | 0 | 14 | 15 | 10 | 2 | 0 | 0 | 0 | 1 | 1 | 1 | 1 |
| Total | 0 | 444 | 503 | 294 | 84 | 8 | 7 | 8 | 11 | 14 | 17 | 20 |
| Labor \& Proprietor Income | 1-YEAR | 2-YEARS | 3-YEARS | 4-YEARS | 5-YEARS | 6-YEARS | 7-YEARS | 8-YEARS | 9-YEARS | 10-YEARS | 11-YEARS | 12-YEARS |
| Farm | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| State \& Local Government | \$0 | \$66,651 | \$133,077 | \$167,918 | \$168,502 | \$160,811 | \$158,367 | \$152,841 | \$144,455 | \$143,883 | \$141,814 | \$136,933 |
| Federal Civilian Government | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Federal Military Government | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Agriculture, Forestry, \& Fishing | \$0 | \$7,406 | \$11,780 | \$9,208 | \$9,898 | \$19,584 | \$28,131 | \$35,947 | \$42,885 | \$48,854 | \$54,280 | \$59,066 |
| Mining | \$0 | \$5,150 | \$8,742 | \$7,133 | \$4,521 | \$2,487 | \$1,187 | \$443 | \$48 | (\$328) | (\$457) | (\$446) |
| Utilities | \$0 | \$62,953 | \$75,668 | \$72,046 | \$26,810 | \$13,160 | \$7,778 | \$4,432 | \$2,881 | \$2,061 | \$1,827 | \$1,962 |
| Construction | \$0 | \$8,862,868 | \$9,235,210 | \$8,536,213 | \$1,716,260 | \$23,565 | \$88,123 | \$5,515 | (\$29,962) | (\$43,463) | (\$40,942) | (\$29,952) |
| Manufacturing | \$0 | \$514,687 | \$683,587 | \$617,472 | \$245,167 | \$116,045 | \$63,033 | \$36,244 | \$29,197 | \$32,973 | \$40,942 | \$54,205 |
| Wholesale Trade | \$0 | \$249,966 | \$265,305 | \$312,267 | \$86,813 | \$45,592 | \$32,326 | \$27,577 | \$27,658 | \$29,979 | \$31,437 | \$37,086 |
| Retail Trade | \$0 | \$1,039,664 | \$1,199,672 | \$1,115,173 | \$342,984 | \$155,856 | \$107,442 | \$77,998 | \$64,541 | \$62,952 | \$65,794 | \$71,324 |
| Transportation \& Warehousing | \$0 | \$157,843 | \$232,484 | \$197,631 | \$103,797 | \$54,710 | \$27,471 | \$10,244 | \$2,305 | (\$1,499) | $(\$ 4,386)$ | $(\$ 4,279)$ |
| Information | \$0 | \$120,857 | \$125,060 | \$179,290 | \$49,364 | \$26,529 | \$17,777 | \$11,426 | \$7,684 | \$6,745 | \$7,311 | \$8,556 |
| Finance \& Insurance | \$0 | \$300,833 | \$297,749 | \$359,497 | \$62,983 | \$24,043 | \$19,395 | \$22,059 | \$30,736 | \$41,216 | \$50,440 | \$61,340 |
| Real Estate, Rental, \& Leasing | \$0 | \$85,862 | \$98,464 | \$111,517 | \$37,449 | \$21,557 | \$15,760 | \$14,185 | \$14,599 | \$15,363 | \$17,915 | \$20,327 |
| Professional \& Technical Services | \$0 | \$3,607,274 | \$4,078,130 | \$2,847,544 | \$733,717 | \$66,315 | \$43,638 | \$36,244 | \$29,197 | \$32,973 | \$38,014 | \$39,943 |
| Management of Companies \& Enterprises | \$0 | \$77,300 | \$82,298 | \$99,228 | \$24,258 | \$7,461 | \$1,616 | \$0 | (\$768) | \$2,248 | \$3,655 | \$5,705 |
| Administrative \& Waste Remed Services | \$0 | \$310,152 | \$345,377 | \$320,979 | \$87,241 | \$30,676 | \$20,607 | \$18,118 | \$17,668 | \$20,235 | \$21,203 | \$24,964 |
| Educational Services | \$0 | \$51,614 | \$53,070 | \$67,782 | \$16,172 | \$9,118 | \$6,464 | \$5,910 | \$7,299 | \$7,866 | \$8,769 | \$10,702 |
| Health Care \& Social Assistance | \$0 | \$394,412 | \$536,080 | \$465,328 | \$236,599 | \$129,344 | \$87,275 | \$61,459 | \$49,177 | \$44,964 | \$49,711 | \$57,054 |
| Arts, Entertainment, \& Recreation | \$0 | \$79,620 | \$80,497 | \$106,015 | \$25,106 | \$12,439 | \$8,685 | \$7,288 | \$7,299 | \$7,681 | \$8,769 | \$9,984 |
| Accommodation \& Food Services | \$0 | \$281,903 | \$320,195 | \$288,148 | \$89,785 | \$43,523 | \$31,114 | \$25,603 | \$23,815 | \$23,606 | \$26,316 | \$28,531 |
| Other Services | \$0 | \$351,797 | \$398,948 | \$360,322 | \$112,811 | \$50,564 | \$34,342 | \$24,818 | \$21,898 | \$21,736 | \$22,660 | \$24,246 |
| Total | \$0 | \$16,628,811 | \$18,261,392 | \$16,240,711 | \$4,180,237 | \$1,229,381 | \$800,532 | \$578,351 | \$492,612 | \$500,044 | \$545,071 | \$617,250 |

## I-49 Upgrade

MERIC

| Employment | 13-YEARS | 14-YEARS | 15-YEARS | 16-YEARS | 17-YEARS | 18-YEARS | 19-YEARS | 20-YEARS | 21-YEARS | 22-YEARS | 23-YEARS | 24-YEARS | 25-YEARS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Farm | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State \& Local Government | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 0 | 0 | 0 | 0 | 0 |
| Federal Civilian Government | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Federal Military Government | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Agriculture, Forestry, \& Fishing | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 0 | 0 | 0 | 0 | 0 |
| Mining | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Utilities | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Construction | (0) | 0 | 1 | 1 | 1 | 1 | 1 | 1 | 0 | 0 | 0 | 0 | 0 |
| Manufacturing | 1 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 0 | 0 | 0 | 0 | 0 |
| Wholesale Trade | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 0 | 0 | 0 | 0 | 0 |
| Retail Trade | 3 | 3 | 3 | 3 | 4 | 4 | 3 | 3 | 0 | 0 | 0 | 0 | 0 |
| Transportation \& Warehousing | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Information | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Finance \& Insurance | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 0 | 0 | 0 | 0 | 0 |
| Real Estate, Rental, \& Leasing | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 0 | 0 | 0 | 0 | 0 |
| Professional \& Technical Services | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 0 | 0 | 0 | 0 | 0 |
| Management of Companies \& Enterprises | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Administrative \& Waste Remed Services | 1 | 1 | 2 | 2 | 2 | 2 | 2 | 2 | 0 | 0 | 0 | 0 | 0 |
| Educational Services | 0 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 0 | 0 | 0 | 0 | 0 |
| Health Care \& Social Assistance | 2 | 2 | 2 | 3 | 3 | 3 | 3 | 3 | 0 | 0 | 0 | 0 | 0 |
| Arts, Entertainment, \& Recreation | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 0 | 0 | 0 | 0 | 0 |
| Accommodation \& Food Services | 2 | 2 | 2 | 3 | 2 | 3 | 3 | 3 | 0 | 0 | 0 | 0 | 0 |
| Other Services | 1 | 1 | 2 | 2 | 2 | 2 | 2 | 2 | 0 | 0 | 0 | 0 | 0 |
| Total | 22 | 25 | 27 | 28 | 29 | 29 | 29 | 29 | 0 | 0 | 0 | 0 | 0 |
| Labor \& Proprietor Income | 13-YEARS | 14-YEARS | 15-YEARS | 16-YEARS | 17-YEARS | 18-YEARS | 19-YEARS | 20-YEARS | 21-YEARS | 22-YEARS | 23-YEARS | 24-YEARS | 25-YEARS |
| Farm | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| State \& Local Government | \$143,134 | \$134,518 | \$131,259 | \$135,437 | \$139,386 | \$13,587 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Federal Civilian Government | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Federal Military Government | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Agriculture, Forestry, \& Fishing | \$63,324 | \$67,138 | \$70,386 | \$72,480 | \$73,701 | \$74,174 | \$73,819 | \$73,123 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Mining | (\$565) | (\$467) | (\$373) | (\$404) | (\$315) | (\$308) | (\$225) | (\$330) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Utilities | \$2,784 | \$3,395 | \$3,810 | \$4,364 | \$4,890 | \$4,925 | \$4,805 | \$5,128 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Construction | (\$13,916) | \$2,716 | \$17,232 | \$27,154 | \$37,856 | \$41,864 | \$49,254 | \$50,399 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Manufacturing | \$72,373 | \$86,940 | \$103,390 | \$116,415 | \$123,651 | \$128,078 | \$127,356 | \$133,587 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Wholesale Trade | \$38,273 | \$44,816 | \$47,707 | \$49,142 | \$50,473 | \$51,715 | \$51,660 | \$50,399 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Retail Trade | \$76,546 | \$88,293 | \$92,759 | \$94,380 | \$95,930 | \$97,285 | \$98,509 | \$99,606 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Transportation \& Warehousing | (\$1,392) | (\$679) | \$1,988 | \$3,233 | \$5,678 | \$6,157 | \$6,607 | \$8,793 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Information | \$9,742 | \$11,542 | \$13,250 | \$14,225 | \$15,144 | \$15,390 | \$15,620 | \$15,823 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Finance \& Insurance | \$70,979 | \$82,810 | \$88,799 | \$98,312 | \$99,701 | \$103,418 | \$103,296 | \$104,338 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Real Estate, Rental, \& Leasing | \$22,271 | \$24,444 | \$27,828 | \$29,100 | \$29,970 | \$30,167 | \$30,636 | \$30,767 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Professional \& Technical Services | \$45,928 | \$52,968 | \$59,637 | \$67,245 | \$65,616 | \$66,492 | \$69,662 | \$69,128 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Management of Companies \& Enterprises | \$8,348 | \$9,506 | \$11,930 | \$12,930 | \$12,616 | \$13,544 | \$13,214 | \$12,892 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Administrative \& Waste Remed Services | \$29,225 | \$33,950 | \$36,444 | \$40,091 | \$41,640 | \$41,864 | \$43,246 | \$43,953 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Educational Services | \$13,573 | \$14,262 | \$15,905 | \$18,103 | \$18,610 | \$20,316 | \$19,223 | \$20,511 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Health Care \& Social Assistance | \$66,805 | \$78,751 | \$87,479 | \$93,091 | \$103,472 | \$118,201 | \$120,113 | \$119,515 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Arts, Entertainment, \& Recreation | \$11,829 | \$12,902 | \$12,924 | \$14,550 | \$15,144 | \$16,010 | \$15,318 | \$15,528 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Accommodation \& Food Services | \$33,406 | \$37,346 | \$38,431 | \$42,030 | \$42,904 | \$43,710 | \$45,053 | \$43,953 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Services | \$29,225 | \$31,914 | \$34,456 | \$37,501 | \$37,856 | \$39,405 | \$39,643 | \$41,022 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total | \$721,891 | \$817,065 | \$895,241 | \$969,380 | \$1,013,925 | \$1,045,991 | \$926,810 | \$938,137 | \$0 | \$0 | \$0 | \$0 | \$0 |


[^0]:    Cumulative State Incentives (Cost Factor) $\qquad$ $\$ 100,068,706$ $\qquad$ | $\$ 100,068,706$ | $\$ 100,068,706$ |
    | :--- | :--- | $\qquad$ \$100,068,706 \$100,068,706 $\$ 100,068,706$ \$100,068,706 \$100,068,706 \$100,068,706

